

BOARD OF DIRECTORS

DATE OF MEETING:	January 21, 2021
TIME OF MEETING:	2:00 p.m.
PLACE OF MEETING:	Video & Audio Conference
CHAIR:	Donald Wright
PRESIDENT & CEO:	Phil Verster
MEETING SECRETARY:	Alba Taylor, Vice President & Corporate Secretary
MEMBERS PRESENT:	Rick Byers Bryan Davies Janet Ecker Luigi Ferrara Diana Fletcher Michael Kraljevic Tony Marquis Emily Moore Reg Pearson Robert Poirier Sylvie Tessier Paul Tsaparis
REGRETS:	Clio Straram
OTHERS PRESENT:	Karla Avis-Birch, Chief Planning Officer (A) Matt Clark, Chief Capital Officer Martin Gallagher, Chief Safety Officer Jennifer Gray, Chief Financial Officer Heather Platt, Chief Legal Officer Jennifer van der Valk, Chief Communications Officer (A) Tom Aylward-Nally, Manager & Senior Advisor to the Chief Capital Officer Lena Azzou, Chief of Staff to the President & CEO Rose Butler, Manager & Senior Advisor to the Chair Mark Ciavarro, Vice President, Scarborough Subway Extension Stephanie Davies, Executive Vice President, GO Expansion Vesna Dobric, Senior Advisor, Board Governance Trevor Geach, Legal Counsel

Spencer Gibbens, RER Head Sponsor
Mathieu Goetzke, Vice President, Planning
Beatrice Herwats, Rapid Transit Program Sponsor
Steven Hobbs, Chief of Staff to the President & CEO
Duncan Law, Head Sponsor, Subways
Steve Levene, Vice President, Commercial Management (Operations)
Malcolm MacKay, Program Sponsor, Ontario Line Project - Subways
Paul Manhire, Vice President, Rapid Transit - Eglinton Crosstown LRT
Greg Murphy, Vice President, Audit, Regulatory Compliance & Controls
Michael Norton, Chief of Development (A)
Chris Philips, Senior Vice President, Light Rail Transit, Infrastructure Ontario
Adrian Piccolo, Vice President, Subways YNSE
Jason Ryan, Vice President, Pre-Construction Services
Margo Stewart, Senior Advisor, Capital Projects Group
Richard Tucker, Vice President, Ontario Line
Meghan Wong, Vice President, TOC - Heavy Rail (New Stations)

CLOSED SESSION

1. Call to Order and Safety Moment

Chair Donald Wright called the meeting to order at 2:00 p.m.

The Chair confirmed there was quorum and that the required notice of meeting as stipulated under the By-Law of the Corporation had been sent.

No conflicts of interest were declared.

Finally, the Chair reviewed safety and security measures and led the group in a safety moment.

2. Subways Program Early Works

Matt Clark, Chief Capital Officer, Mark Ciavarro, Vice President, Scarborough Subway Extension, Adrian Piccolo, Vice President, Subways YNSE, and Chris Philips, Senior Vice President, Light Rail Transit, Infrastructure Ontario, presented a progress report on Subways Program Early Works initiatives.

Staff highlighted tunnelling work requirements and preparation for the Scarborough Subway Extension (SSE); risk mitigation activities and property acquisition needs and strategy for the Eglinton Crosstown West Extension (ECWE); **[Redacted: Economic and Other Interests, Advice to Government]**.

Staff also described the broader Program review underway to identify opportunities to de-risk and expedite Early Works for the benefit of the Subways Program at large.

The Board discussed planning and preparation for the SSE and ECWE tunneling work.

[Redacted: Economic and Other Interests, Advice to Government]

The Board also considered preliminary plans for Ontario Place and Exhibition Station, **[Redacted: Economic and Other Interests, Advice to Government]**.

[Redacted: Economic and Other Interests, Advice to Government]

Staff committed to reporting back frequently on capital program progress.

3. **[Redacted: Economic and Other Interests]**

4. **[Redacted: Economic and Other Interests, Advice to Government]**

5. **[Redacted: Economic and Other Interests]**

6. **[Redacted: Economic and Other Interests]**

7. **[Redacted: Economic and Other Interests]**

8. **Other Business**

There was no other business to discuss.

9. **CEO/Board In Camera Session**

The Board held an executive session in the absence of staff other than the CEO at 3:24 pm.

The Chief Financial Officer, Vice President, Audit, Regulatory Compliance & Controls, and Corporate Secretary rejoined the meeting at 3:48 p.m.

The Board briefly discussed the results and recommendations from the Auditor General's 2020 audit activities (including two 2020 value for money audits and two

follow up audits), and considered key questions and topics for discussion with the Auditor General to help assess how Metrolinx performs compared to other public sector organizations, and determine areas for improvement.

10. Adjournment

There being no further business before the Board of Directors, the meeting was adjourned at 3:55 p.m.

Carried

Donald A. Wright, Chair

Alba Sandre Taylor, Secretary

c/s