

# Memorandum

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**To:** Board of Directors  
**From:** Leslie Woo  
*Vice President, Policy and Planning*  
**Date:** June 29<sup>th</sup>, 2010  
**Re:** Refining The Big Move

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## **RECOMMENDATIONS**

*THAT* the Board direct staff to undertake the work described in a report from the Vice President, Policy and Planning dated June 29, 2010 to refine The Big Move; and

*THAT* staff be requested to report regularly on this work, and deliver The Big Move 2.0 in 2012.

### **1. Background**

This report provides the approach and work plan for refinements to The Big Move, including the integration of The Big Move with the GO2020 plan and reporting on progress.

The Metrolinx Act (2009) requires that the Regional Transportation Plan (RTP) be reviewed and updated by Metrolinx at least every ten years from its date of adoption. The Big Move (2008) recommends that a review be undertaken every 5 years in order to ensure the plan remains current.

While barely two years have elapsed since the adoption of The Big Move, the merger of GO and Metrolinx and the move from plan to implementation has provided new and more detailed analysis and data. On this basis, it is timely to refine certain elements of the plan and fully integrate the GO2020 ten-year plan and within the longer term transportation goals and objectives of The Big Move.

A full review of The Big Move is required under legislation but will not be undertaken for at least another six or seven years. Refining The Big Move will be an ongoing exercise occurring in the intervening years between full reviews.

## **2. The Big Move 2.0**

Over the last two years since the completion of The Big Move, some recent changes and new information now make it opportune to refine the plan. Specifically with the merger with GO Transit, integrating key elements of the GO2020 plan are timely.

Prior to the merger, Metrolinx and GO Transit separately adopted strategic transportation plans – The Big Move and the GO2020 strategic plan. Each organization consulted with the other in the development of their respective plan. While the two plans are mutually supportive, they respond to different timelines and the linkages between the plans require strengthening.

In addition to integrating GO2020, The Big Move 2.0 will also reflect new and more detailed information crucial to maintaining the plan's relevance. The following are some examples of work since 2008 which will need to be incorporated:

- GO System Electrification Study
- GTHA Urban Freight Study
- Union Station Capacity Study
- Union Station 2031 Demand and Opportunities Study
- Completed Benefit Case Analyses
- Transportation Demand Modelling updates to align with the provincial Growth Plan municipal conformity process
- Metrolinx Project Prioritization Framework
- Metrolinx Investment Strategy
- GO Long Term Service Plans
- Ontario Growth Secretariat review of the growth forecasts for the Greater Golden Horseshoe – currently underway

The Big Move 2.0 will contain updated and additional schedules, and may include some additional actions and policies to support newly integrated information. The Big Move 2.0 will function as an addendum to The Big Move. It will not re-examine the overall vision, goals and objectives, policies and actions; that exercise will be part of a full 10-year review to occur before 2018.

The Big Move 2.0 will also update the technical backgrounders on Mobility Hubs, Modelling, Climate Change and Transit Technologies that support the plan. New technical backgrounders will also be developed to support newly integrated information.

The development of The Big Move 2.0 will be accompanied by a focussed and targeted consultation process which will seek the advice from members of the former RTP Advisory Committee and Technical Advisory Group. It will utilize a variety of venues and media to seek input as well (See Appendix A).

### **3. Progress Reporting**

The Big Move identifies over one hundred policies and actions to achieve the vision of a seamless and integrated GTHA transportation system, requiring many partners and stakeholders to realise implementation. Part of The Big Move 2.0 will include reporting on the progress that has occurred since the release of The Big Move in 2008, and developing a set of Key Performance Indicators (KPIs) to track progress over time.

This work will inventory current projects, programs, policies and practices that support implementation of The Big Move, and highlight key successes and areas requiring more attention. The emphasis will be on what has or has not occurred and how well progress is being made to date.

This work will also track where we are relative to the targets and triple bottom line outcomes set out in The Big Move. This work begins with the identification of KPIs and the establishment of a baseline. Where the information exists, we will evaluate any progress from the baseline. For some indicators only a single set data may be available for the period from 2008 to 2010, however, establishing a baseline for measuring progress is crucial for future reviews.

Establishing a baseline with key performance indicators, and a system for on-going monitoring and reporting will be a foundational component of regular reporting. Staff will continue to provide regular progress reports every two years.

KPIs used in the development of The Big Move as well as other internal and external monitoring and reporting exercises will be employed. This work will integrate the criteria being applied in the Metrolinx Project Prioritization Framework.

### **4. Full Legislated Plan Review**

A full review, as required by the Metrolinx Act (2009), will be undertaken prior the legislated requirement to review the RTP within 10 years (by 2018). In the intervening years, updates, including The Big Move 2.0, will be completed on a regular basis to incorporate significant information in a timely manner.

The Metrolinx Act requires that a Regional Transportation Plan support implementation of the Growth Plan for the Greater Golden Horseshoe, legislated to be reviewed every 10 years, hence prior to June 2016. A full plan review will be undertaken to align with the full review of the Growth Plan and to support the implementation of any revised directions in the Growth Plan.

## **5. Next Steps**

Next steps include convening an internal working group, identifying a Technical Advisory Group, initiating work on progress reporting and establishing the technical framework to integrate the various components.

- KPI development and progress tracking (Fall 2010 to Fall 2011)
- Draft The Big Move 2.0 (Fall 2011)
- Consultations on Draft The Big Move 2.0 (Fall/Winter 2011)
- Board Review of The Big Move 2.0 (Winter 2011)
- Updated technical backgrounders (Winter 2011/Spring 2012)
- Release of The Big Move 2.0 (2012)

## **5. Financial Implications**

The cost of undertaking the work is included in the 2010/11 operating budget.

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## APPENDIX A

### Consultation Plan for Plan Update: The Big Move 2.0

Consultations, both internal and external, will be an important component of the Plan Update

#### ***Internal***

An on-going working group will be established for internal consultations. This group, representing different business units across Metrolinx, would meet regularly to provide input on the development of The Big Move 2.0.

#### ***External***

External consultations will be undertaken through four primary processes:

##### Technical Advisory Group (TAG):

- As in the development of The Big Move, insight from municipal and provincial staff and other technical experts is important in developing recommendations supported by a range of stakeholders ultimately responsible for key aspects of implementation.
- The proposed TAG will build on the group assembled for the development of The Big Move to include representatives of provincial ministries (including ministries of Transportation, Energy and Infrastructure and Municipal Affairs and Housing), municipal transportation and land use planners, transit operators, and other technical experts from academia and industry.

##### Multi-Stakeholder Consultation:

- To provide input and feedback on key areas of focus for new actions and policies and schedules.
- Build on the groups assembled for the development of The Big Move, key stakeholders and other community and non-government organizations previously involved will be consulted.
- Those consulted will include a broad range of perspectives from the public, private and NGO sectors.

##### RTP Advisory Committee:

- A 12-member committee made up of community leaders from across the GTHA was established in November 2007 to support the Metrolinx Board throughout the development of The Big Move.
- This group was convened for one year with a mandate to review of the documents/papers and drafts plans prepared in support of the Regional Transportation Plan, review public and stakeholder comments and provide input to the Board.
- It is recommended that this member of the Advisory Committee be consulted to provide input into The Big Move 2.0.

On-line consultation:

- An on-line consultation process will be established to seek feedback from the general public and stakeholders on the draft Big Move 2.0 and other supporting documents.
- This on-line presence will also provide an opportunity for Metrolinx to communicate about the findings and conclusions of technical analyses such as the GTHA Urban Freight Study that will be completed this year.