



Canada's Regional Transportation Authorities

Delivering real results for Canadians

A way forward to grow our infrastructure partnership
with the Government of Canada

December 2012



Canada's Regional Transportation Authorities

Delivering real results for Canadians

1

Transportation infrastructure is economic infrastructure

Canada is well-positioned for success. We have one of the best-educated, most diverse work forces in the world. We are admired by our international peers for our sound banking system and fiscal policies, and our competitive tax system.

But we continue to be held back from reaching our full economic potential by serious productivity, innovation and export challenges.

When it comes to productivity, we continue to lag behind our international competitors. Our productivity gap with the United States has widened over the past decade. Gaps in our transportation infrastructure are compounding the problem.

By easing the flow of people and goods in our largest urban regions, transportation investment is an economic and productivity enabler for Canada.

*By the numbers:
Why we matter*

Together, Canada's three largest urban regions account for:

- **43 to 52 percent** of provincial GDP
- **40 percent** of Canada's population
- **13 million** people today, growing to more than **16 million** in 20 years
- More than **150,000** new Canadian arrivals every year
- **6.5 million** vehicles today growing to more than **8.5 million** in 20 years



2

Federal transportation investments: Cutting commute times and building a stronger economy for Canadians

In the last six years the Government of Canada has taken a growing, supporting role in transportation investment, through multi-year infrastructure commitments such as the: Building Canada Fund, Canada Strategic Infrastructure Fund, Gas Tax Fund, Infrastructure Stimulus Fund and PPP Canada Fund.

The 13 million Canadians who live and work in our three largest urban regions have begun to experience the benefits of a faster, more comfortable commute – thanks to \$4 billion in federal transportation commitments since 2007.

Increasingly large transit and transportation projects in our urban regions are being delivered through innovative public-private partnerships that deliver greater value for money. PPP Canada and the collaborating British Columbia, Ontario and Quebec infrastructure agencies continue to gain positive international reputations for implementing a clear, fair, and rigorous PPP investment decision-making process.

As your key project and service delivery partners, Canada's regional transportation authorities are proud to be part of the growing PPP success story.

*By the numbers:
Our challenge*

Together Canada's three largest urban regions account for:

- **60 to 82 minutes** average daily commute per person – some of the longest daily commute times in North America
- **More than 80 percent** of the total cost of congestion to the Canadian economy according to Transport Canada
- **More than 80 percent** of Canada's total transit investment needs, according to the Canadian Urban Transit Association



Delivering real results for Canadians

Since 2007 the Government of Canada has committed \$4 billion to transform transportation in our three largest urban regions including:

- **Autoroute 30:** Completing the missing link of Greater Montreal’s ring road, and allowing commuters and freight to bypass the congested city centre. The project, including a new crossing of the St. Lawrence River, will help integrate Greater Montreal’s highway, port and rail systems, and strengthen the Canada-US Continental and Atlantic trade gateways.
- **Toronto Union Station expansion:** A faster, more comfortable experience for the 240,000 commuters and travellers who use Canada’s busiest transportation hub every day. The larger, revitalized hub will offer commuters the choice and convenience of accessing bus, commuter rail, light rail, subway – and beginning in 2015, the Union-Pearson Express air-rail link – in a single integrated facility. Union Station is also the gateway to Toronto’s financial district, the 10th largest financial hub in the world.
- **Canada Line:** A new high-technology rapid transit line, speeding more than 107,000 passengers every day from Vancouver International Airport and the fast-growing community of Richmond to Vancouver’s city centre. Canada Line is a demonstrated success, with actual passenger volumes running three years ahead of forecast projections. The project is also a world-class model for integrating urban transit with air transportation for maximum, seamless travel convenience.



4

Together, Canada's three regional transportation authorities can deliver more value and results for every infrastructure dollar invested by the Government of Canada. How?

We deliver integrated solutions

Evidenced-based, high-performing transportation projects that are integrated with:

- Federal and provincial economic growth, productivity and job creation priorities.
- Long-term regional and local transportation land use plans.
- Faster-flowing international trade corridors and gateways, including the critical Asia-Pacific, Atlantic and Canada-US Continental gateways. Improved export gateways benefit Canadians across the country, and strengthen our ability to compete and win in world markets.
- Better mobility choices improve economic opportunities and quality of life for everyone: pedestrians, cyclists, transit riders and drivers.

We offer:

- An evidence-based framework to prioritize multiple, competing investment choices within our respective regions.
- Shovel-ready projects that will deliver tangible results and benefits within a reasonable time frame.
- Responsible Asset Material Rehabilitation strategies to extend the life and improve the productivity of existing transportation infrastructure.
- Unparalleled communication and profile opportunities for the Government of Canada, given the size and diversity of the communities we serve, to celebrate project progress milestones, completion and benefits.
- **A relentless commitment to collaborate with the Government of Canada on innovative cost-share funding strategies and program design solutions that deliver the greatest benefits and fiscal responsibility for Canadians.**



Working together on a way forward: To renew and strengthen our shared commitment to transportation investment in Canada's three largest urban regions.

- As a proven national economic and productivity enabler.
- To reduce congestion and personal commute times, freeing up time and money for Canadian families to pursue the priorities that really matter in life.

Proposed next-step considerations and opportunities for our collaboration could include:

- A new federal **"Economic Priority Infrastructure Canada (EPIC) Fund"** starting in 2013 or 2014: Dedicated to projects that can demonstrably improve Canada's productivity, innovation and trade competitiveness – including high-performing transportation projects in our three largest urban regions.
- A **minimum seven- to 10-year funding commitment**: Program criteria should embrace best practices in project evaluation, finance, procurement and delivery; accountability and governance; and leveraging sustainable investment contributions from other sources.
- Recognition in the **2013 federal budget** of the tremendous challenges, opportunities, and economic and personal benefits of transportation investment in Canada's three largest urban regions.

"We are committed to growing our dialogue and collaboration with the Government of Canada"

Bruce McCuaig
President and CEO
Metrolinx

bruce.mccuaig@metrolinx.com

Ian Jarvis
President and CEO
TransLink

ian.jarvis@translink.ca

Nicolas Girard
President and CEO
AMT

ngirard@amt.qc.ca