



METROLINX

An agency of the Government of Ontario

**Ottawa Chamber of Commerce
Breakfast**

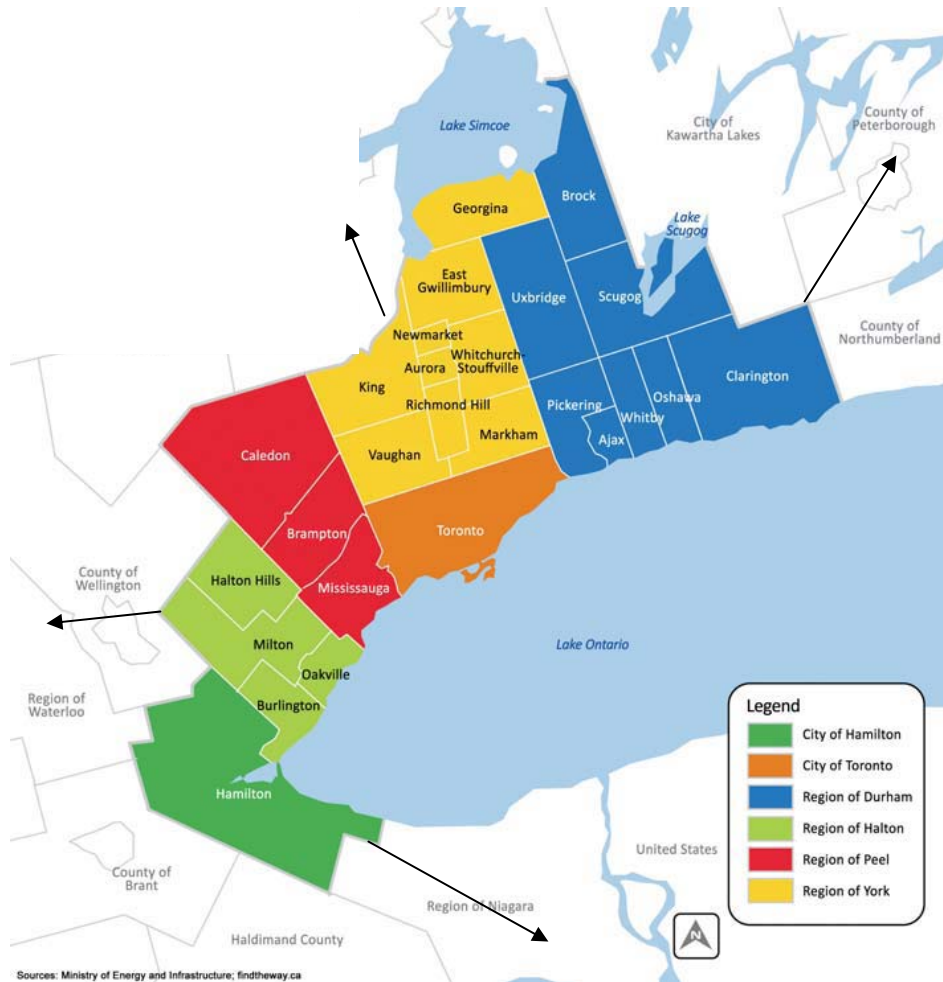
May 13 2011

Bruce McCuaig

President and Chief Executive Officer



A Tremendous Opportunity for Growth and Prosperity

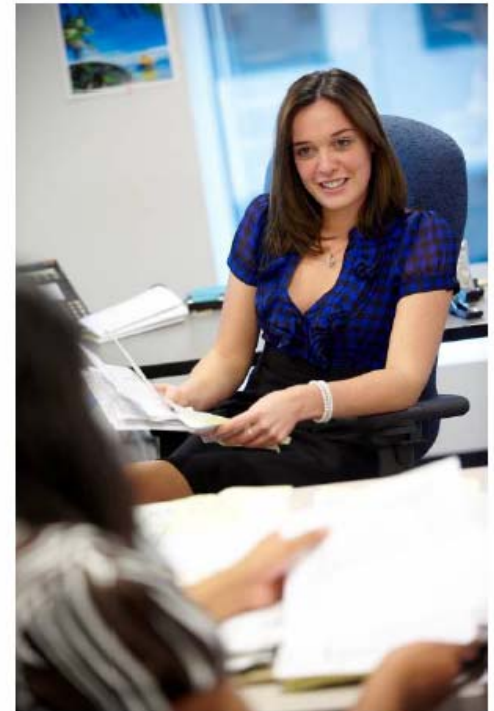


27 municipalities
6 million people
now and growing to
9 million by 2031

Our Organization: April 2011

- Board of Directors
 - Up to 15 members
 - Non-political
 - Community-minded individuals with range of backgrounds and skills

- 2,200 staff focused on providing exemplary service
 - Metrolinx
 - GO Transit
 - PRESTO
 - Air Rail Link



Metrolinx Vision and Mission

- **Vision** – Working Together to Transform the Way the Region Moves
- **Mission** – To Champion and Deliver Mobility Solutions for the Greater Toronto and Hamilton Area (GTHA)
- **Our Values** –
 - Commitment
 - Working Together
 - Service
 - Innovation

5-Year Strategy

- Deliver transit solutions in the GTHA
- We rely on collaboration at all levels of government to continue to expand and improve transit
- Transit solutions and improved transit infrastructure remain a priority for all levels of government
- Growth challenges, economic challenges and expectations
- Delivering the Investment Strategy



The Big Move



- In 2008 we produced a plan – The Big Move – a unanimously supported common vision
 - 25-year integrated transportation plan
 - \$50 billion capital need
 - Plan vision
 - Double transit mode share
 - Transit lines would triple in length
 - Despite growth, commuting times would not increase
 - 75% of people living within 2 km of rapid transit
 - GHGs per capita decline significantly

Economic Benefits of The Big Move

The economic benefits of transit investment are even more pronounced in large urban regions like the GTHA

- General benefits – from job creation to social benefits to land value uplift to community revitalization
- Auto-to-transit modal shift benefits
- Investment in transit infrastructure is a recipe for short-term job creation AND long-term economic growth

Economic Benefits of The Big Move

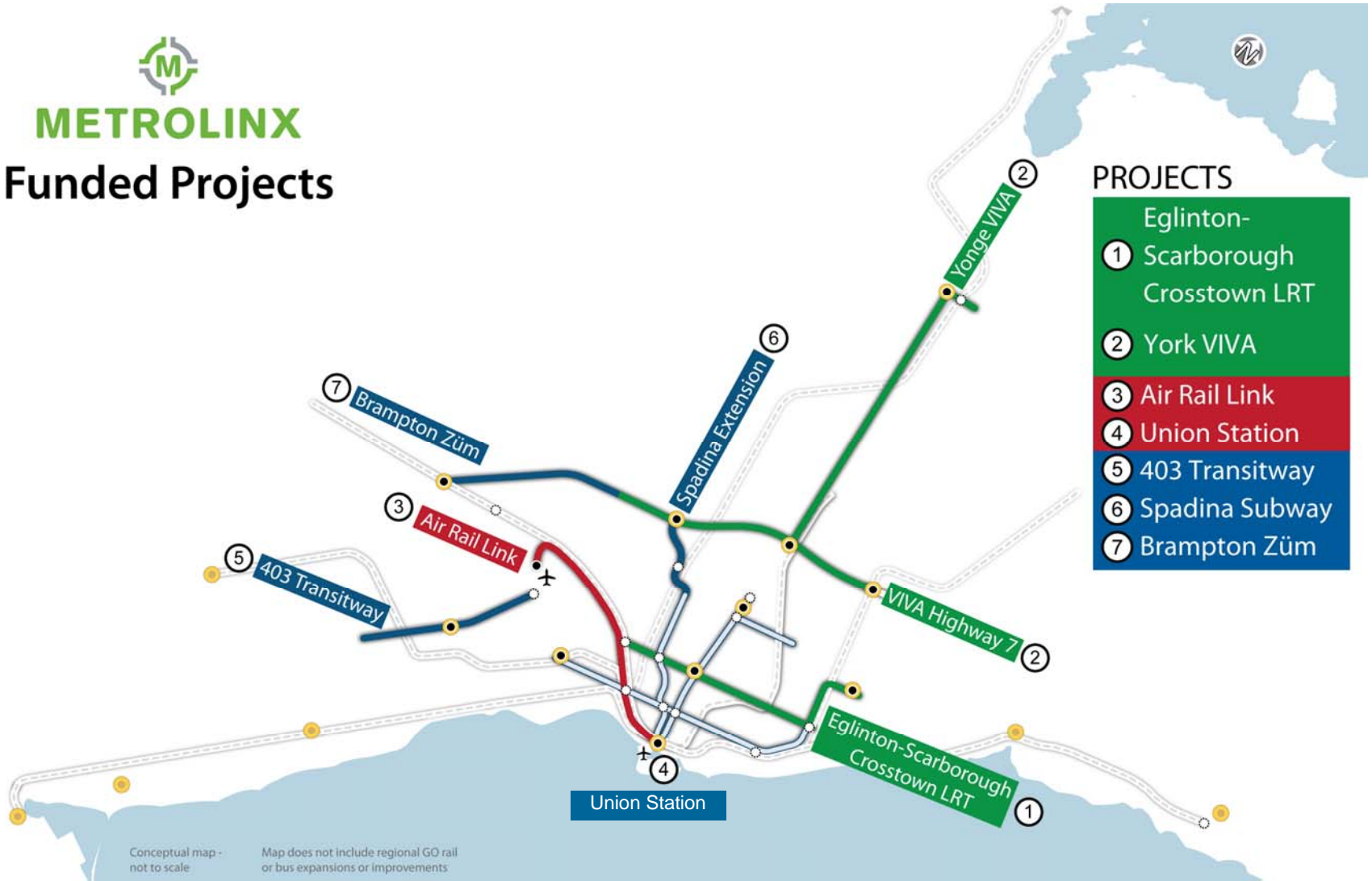
Cost of congestion - \$6 billion, and could grow to \$15 billion in 2031

Jobs created building the projects	430,000
Expenditure within Ontario	71%
Employment Income	\$ 21 billion
GDP Growth	\$ 31 billion
Total Tax Revenues	\$ 15 billion



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Funded Projects



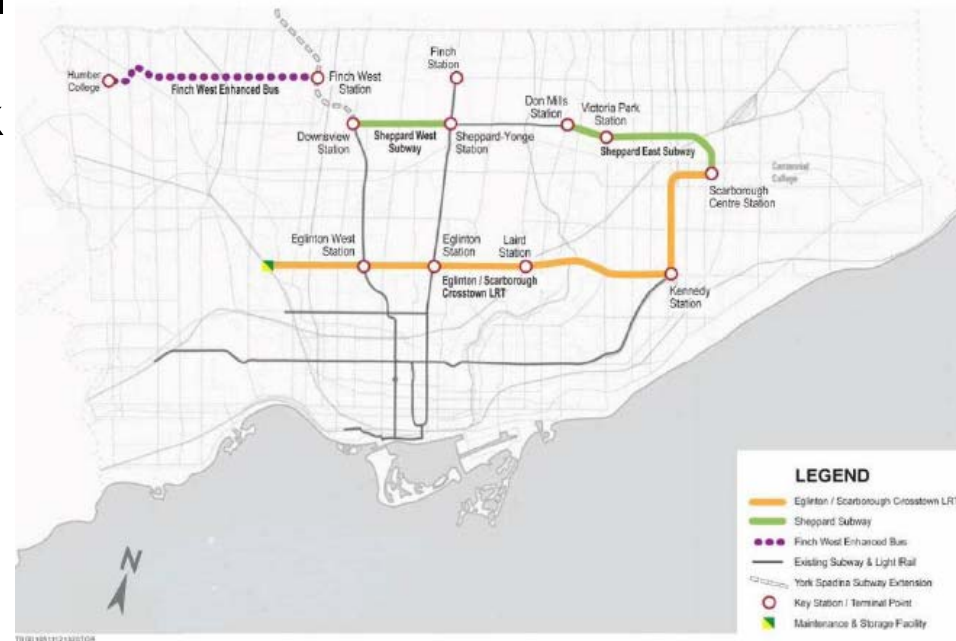
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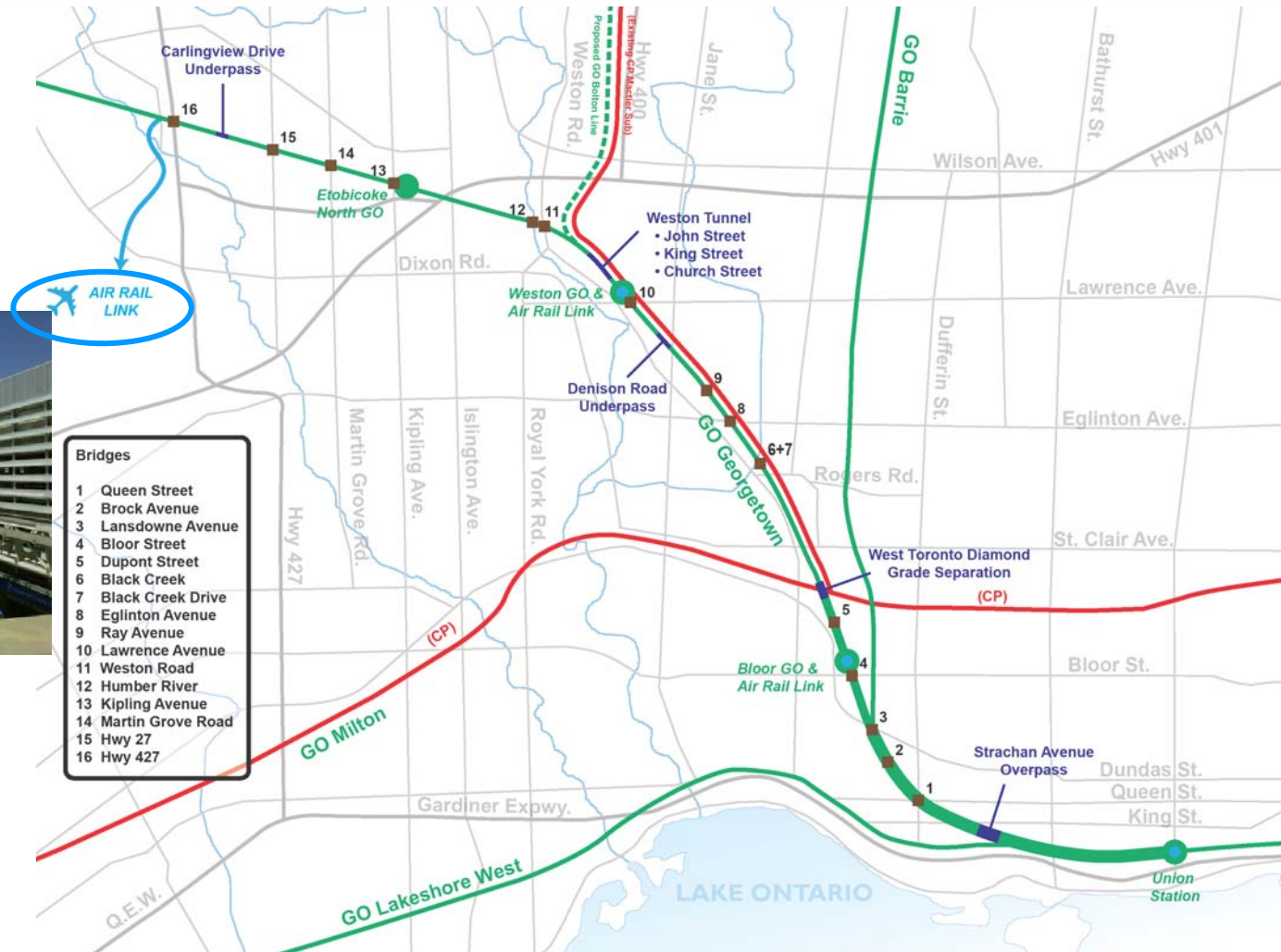
Revised Toronto Plan – March 31 2011

Metrolinx, together with the Province of Ontario, reached an historic transit deal with the City of Toronto:

- Eglinton-Scarborough Crosstown Light Rail Transit (LRT) corridor > Scarborough Centre and Jane Street/Black Creek
 - 25.2 km long | up to 26 new stations | \$8.1B
- Sheppard East subway extension > Don Mills Station to Scarborough Centre
 - 8 km long | 7 new stations | \$2.75B
- Sheppard West subway extension > Yonge-Sheppard Station to Downsview
 - 5.5 km long | 2 new stations | \$1.4B



Moving Forward – Union-Pearson Air Rail Link



Other Major Projects Moving Forward



GO Transit Moving Forward



Making it Easy

- Better customer service
- New infrastructure
- New parking
- PRESTO

Making It Easy – PRESTO Rollout

Over 40,600
PRESTO card
users and
growing

State of art
technology

Full rollout –
Spring 2011



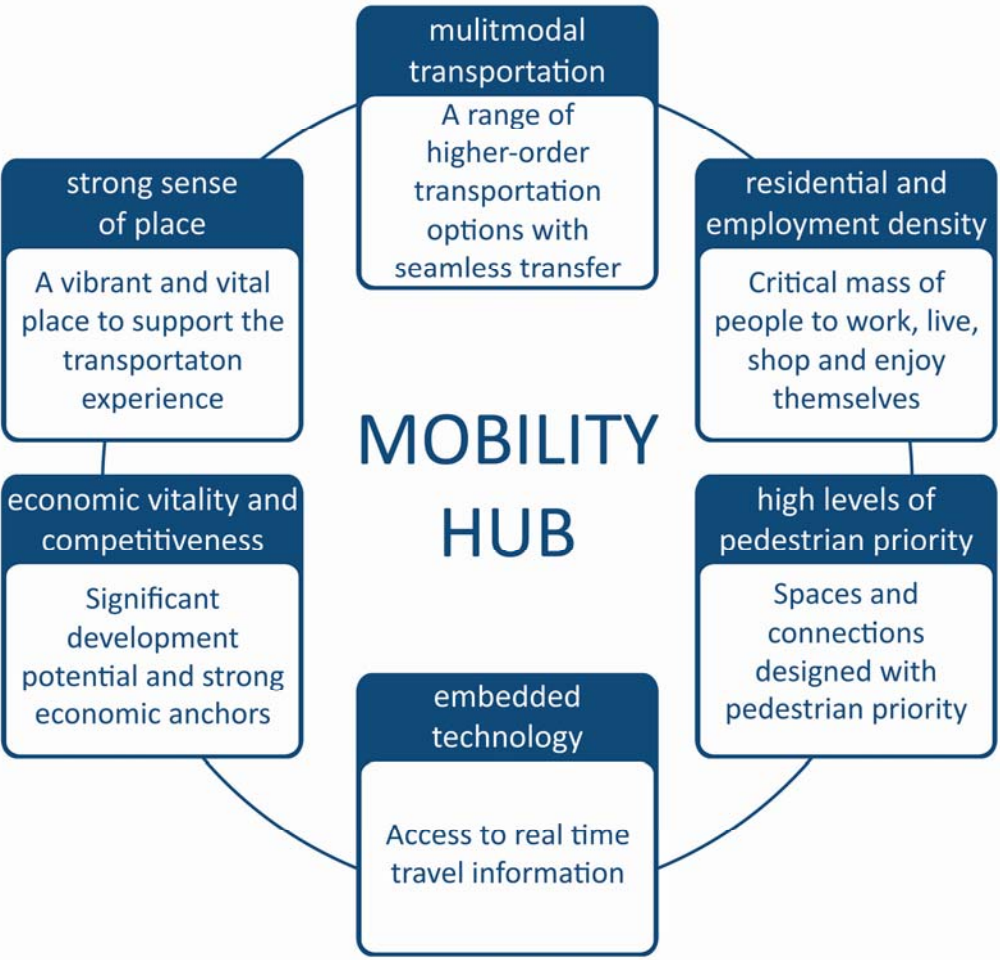
PRESTO and OC Transpo



PRESTO is the first ever provincial fare card for public transit customers in Ontario. It is an easy-to-use card that eliminates the need for exact change, tickets or transfers.

- Spring 2012 rollout on OC Transpo's O-Train and fleet of approximately 1,000 buses
- Phased product rollout currently being planned
- Communications and marketing strategies are being developed
- Several business strategies have been developed and documented for eventual Commission approval
- Significant project team resources dedicated to PRESTO's success
- Involves all areas of the City of Ottawa's operations, which includes finance, human resources, IT and labour relations
- OC Transit is re-inventing its business model

Key to Success of *The Big Move*: Efficient Integration of Land Use and Transportation



Investment Strategy: Our Approach

- Enhance public dialogue and debate
- Clarify problem and its scale
- Lay-out possible solutions clearly
- Review experience elsewhere
- Draw on leading experts and share their learning
- Raise public awareness, engagement and participation
- Demonstrate early success of investments

Results-First

Investment Strategy no later than June 1, 2013



www.metrolinx.com

Thank you
