
BOARD OF DIRECTORS

<u>DATE OF MEETING:</u>	Tuesday, September 22, 2015
<u>TIME OF MEETING:</u>	8:00 a.m.
<u>PLACE OF MEETING:</u>	Union Station West Wing 97 Front Street West Toronto, Ontario M5J 1E6 Peter R. Smith Boardroom, 4 th Floor
<u>CHAIR:</u>	J. Robert S. Prichard
<u>PRESIDENT & CEO:</u>	Bruce McCuaig
<u>MEETING SECRETARY:</u>	Mary Martin, Executive Vice President, General Counsel and Corporate Secretary
<u>MEMBERS PRESENT:</u>	Upkar Arora Rahul Bhardwaj Bryan Davies Iain Dobson Janet Ecker Bill Fisch (guest of the Board) Anne Golden Marianne McKenna Rose Patten Bonnie Patterson Howard Shearer Stephen Smith Carl Zehr
<u>REGRETS:</u>	None
<u>OTHERS PRESENT:</u>	Kathy Haley, President, Union Pearson Express Greg Percy, President, GO Transit Robert Hollis, Executive Vice President, PRESTO Jack Collins, Executive Vice President, Rapid Transit Implementation James T. Purkis, Executive Vice President, Regional Express Rail John Jensen, Vice President, Rapid Transit Implementation Robert Siddall, Chief Financial Officer Leslie Woo, Chief Planning Officer Alba Taylor, Senior Legal Counsel & Associate Corporate Secretary

CLOSED SESSION

1. CEO/Board In Camera Session

The Board met in the absence of staff other than the President and Chief Executive Officer.

2. Call to Order and Remarks by Chair

Chair Prichard called the meeting to order at 9:17 a.m.

Chair Prichard confirmed there was quorum and that the required notice of the meeting as stipulated under the By-Law of the Corporation had been sent. Chair Prichard welcomed Mr. Fisch as guest of the Board.

3. Approval of Minutes

RESOLVED:

THAT the minutes of the Board of Directors meetings of June 25, 2015 be approved.

Carried

4. Appointment of Officer

RESOLVED:

THAT Lisa Thomas be appointed Vice-President, Program Management, Capital Projects Group, effective as of September 8, 2015;

AND THAT the duly appointed Officers of Metrolinx are hereby restated as set out in Schedule "A" to the report of the Executive Vice President, General Counsel, and Corporate Secretary dated September 22, 2015.

Carried

PUBLIC SESSION

5. Call to Order and Remarks by Chair

Chair Robert Prichard called the public meeting to order at 9:50 a.m.

Chair Prichard confirmed that quorum was present. Chair Prichard acknowledged receipt of correspondence to the Metrolinx Board from a community group, Options for Davenport, concerning the Davenport Diamond grade separation. This correspondence has been circulated to all Board members and discussed. A study from the Residential and Civil Construction Alliance of Ontario on increasing Provincial Fuel Taxes was also received.

Chair Prichard noted Marianne McKenna, Howard Shearer and Bonnie Patterson's renewed Provincial appointments to the Board. Each will serve for an additional three year term.

Chair Prichard also welcomed Messrs. Carl Zehr, Bryan Davies, and Upkar Arora to the Board. Chair Prichard described the additional skills and valuable experience these new members bring to the Board, including municipal leadership, financial acuity, and new regional perspectives.

Finally, Chair Prichard congratulated Bruce McCuaig on his five year anniversary as President and CEO of Metrolinx. Chair Prichard thanked Mr. McCuaig for his strong leadership.

6. CEO's Report

Bruce McCuaig presented an overview of work underway and progress achieved since the June Board meeting including:

- initiating the strategic partnership program search for strategic partners for GO and PRESTO;
- successful PRESTO implementation at 26 subway stations in advance of the Pan Am/Para Pan Am games;
- achieving financial and commercial close on the Eglinton Crosstown system provider, Crosslinx Transit Solutions; and
- increased service on the Kitchener rail corridor with an additional 14 daily trips.

Mr. McCuaig also congratulated Mary Proc, Vice President, Customer Care, on being selected as Railway Woman of the Year by the League of Railway Industry Women.

7. Regional Express Rail Progress Update

Leslie Woo described work underway to identify new station locations for the RER program. RER has presented a unique opportunity to examine the GO Transit stations network holistically. All Smart Track stations have also been considered in the analysis. While increasing stations presents many advantages such as improved access, local integration, and development opportunities, these need to be balanced against other considerations such as travel time impacts for the long distance traveller.

The Board asked that economic objectives and alignment with provincial policies on intensification be more clearly identified as part of the stations identification analysis.

The Board also discussed the role of municipalities in this process. Staff confirmed that municipal station requests have been incorporated, and that municipal consultations are ongoing. In assessing specific stations, there may be differences between the local municipal view and Metrolinx's regional perspective.

Jack Collins, and James Purkis provided an update on RER activities on each rail corridor, including the status of environmental studies, and design, procurement, and construction activities underway. The Board discussed staff efforts to ease the impact of the Bay Concourse closure on customers.

Staff will return to the Board in the spring with updated stations analysis and shortlisted recommendations.

8. Rapid Transit Capital Projects Update

Jack Collins and John Jensen, Vice President, Rapid Transit Implementation, provided an update on various rapid transit capital projects. Progress continues on the VivaNEXT Bus Rapid Transit Program and Eglinton Crosstown construction, and procurement was recently initiated on the Finch West Light Rail Transit (“LRT”) project.

The Board discussed the status of decision making on the alignment of the Hurontario-Main LRT in Brampton, including potential impacts on Metrolinx’s ability to advance this project.

The Board also asked about potential LRT vehicle delivery delays from Bombardier. Staff advised that the Toronto Transit Commission and Bombardier had come to an agreement on a modified delivery schedule. At this point, if Bombardier meets its commitments, staff do not expect Crosstown deliveries will be impacted. However, there is some concern that Kitchener’s vehicles may be delayed. Staff are working with Kitchener and Bombardier to ensure that delivery obligations are met.

9. GTHA Fare Integration Update

Leslie Woo provided an update on the GTHA Fare Integration study. Growth in the transit network, overlapping services, and an increase in cross-boundary trips make fare integration an increasingly important issue. The goals of the fare integration program are to increase ridership and remove barriers to cross-boundary travel, while maintaining the financial viability of services.

Staff work to date has included an international and local jurisdictional review, identification of the elements that would comprise the fare integration program (such as concession fares, pricing structures, and payment mechanisms), and a preliminary analysis of proposed fare integration structures and options.

The Board asked how quickly a fare integration program could be deployed, and how commencement of new services such as the Spadina Subway extension could impact future decisions on fare integration. The Board also discussed the differences between various fare structure options such as time versus distance based fares. Staff noted the importance of local context and history in the global development of integrated fare structures. As a result, there is no single best practice on which to base a local solution.

Staff confirmed Metrolinx’s leadership role in advancing fare integration. Fare integration has been identified as a priority for the Province, and plays an important role in the success of RER and Smart Track.

Staff will return in 2016 with the results of further analysis including potential fare structure recommendations.

10. Pan Am and Parapan Am Debrief

Greg Percy, President, GO Transit, and Leslie Woo reported on the success and lessons learned from the Pan Am and Parapan Am Games transportation planning and service delivery programs.

11. Customer Experience Committee Chair Report

Marianne McKenna presented a report on recent Customer Experience Committee activities including Eglinton Crosstown design activities and the appointment of the Crosslinx Transit Solutions design team lead (Daoust Lestage), ongoing PRESTO deployment, and GO Transit service initiatives.

CEO McCuaig confirmed that the Committee had also reviewed the management, outcomes, and lessons learned from the recent bomb threat at Exhibition Station. The Committee routinely reviews the management of, and lessons learned from, major incidents. A summary of the Committee's review of these matters will be included in the Committee Chair's future reports, as relevant.

12. Quarterly Reports

Quarterly Reports for Union Pearson Express, PRESTO, GO Transit, Planning and Policy, Strategic Communications and Capital Projects were taken as read.

The Board asked about PRESTO's plans to move to an open payment system. Although this would permit payment through other cards such as credit cards, staff expect that the need for a separate PRESTO card will continue.

CLOSED SESSION

13. Report of Board Standing Committees

13.1 Executive Committee

Chair Robert Prichard, Executive Committee Chair, reported to the Board.

13.2 Audit, Finance and Risk Management Committee

Stephen Smith, Audit, Finance and Risk Management Committee Chair, reported to the Board.

13.3 Governance Committee

Rahul Bhardwaj, Governance Committee Chair, reported to the Board.

13.4 Human Resources and Compensation Committee

Rose Patten, Human Resources and Compensation Committee Chair, reported to the Board.

13.5 Customer Experience Committee

Marianne McKenna, Customer Experience Committee Chair, reported to the Board.

14. Agenda Proposals for Next Meeting

There were no agenda proposals for the next meeting.

15. Other Business

There was no other business to discuss.

EXECUTIVE SESSIONS:

16. Executive Session

The Board held an executive session in the absence of staff other than the CEO.

17. Executive Session

The Board held an executive session in the absence of staff other than the CEO.

ADJOURNMENT

There being no further business before the Board of Directors, the meeting was adjourned at 2:10 p.m.

Carried

J. Robert S. Prichard, Chair

Mary Martin, Secretary

c/s