
BOARD OF DIRECTORS

<u>DATE OF MEETING:</u>	Thursday, June 26, 2014
<u>TIME OF MEETING:</u>	8:00 a.m.
<u>PLACE OF MEETING:</u>	Union Station West Wing 97 Front Street West Toronto, Ontario M5J 1E6 Peter R. Smith Boardroom, 4 th Floor
<u>CHAIR:</u>	J. Robert S. Prichard
<u>PRESIDENT & CEO:</u>	Bruce McCuaig
<u>MEETING SECRETARY:</u>	Mary E. Martin, Executive Vice President, General Counsel and Corporate Secretary
<u>MEMBERS PRESENT:</u>	Rahul Bhardwaj Iain Dobson Janet Ecker Anne Golden Joseph Halstead Richard Koroscil Marianne McKenna Nicholas Mutton Rose Patten Bonnie Patterson Stephen Smith
<u>REGRETS:</u>	Howard Shearer Doug Turnbull
<u>OTHERS PRESENT:</u>	Greg Percy, President, GO Transit Kathy Haley, President, Union Pearson Express Robert Siddall, Chief Financial Officer Jack Collins, Executive Vice President, Rapid Transit Implementation Robert Hollis, Executive Vice President, PRESTO Paul Finnerty, Vice President, GO Operations Judy Pfeifer, Vice President, Strategic Communications Michael Wolczyk, Vice President, GO Capital Infrastructure Leslie Woo, Vice President, Policy, Planning & Innovation Mike Millar, Director, Realty Services Alba Taylor, Legal Counsel & Associate Corporate Secretary

CLOSED SESSION

1. CEO/Board In Camera Session

The Board met in the absence of staff other than the President and Chief Executive Officer.

2. Call to Order and Remarks by Chair

Chair Prichard called the meeting to order at 8:00 a.m.

Regrets were received from Howard Shearer and Doug Turnbull.

Chair Prichard confirmed that quorum was present.

3. Approval of Minutes

RESOLVED:

THAT the minutes of the Board meeting on February 14, 2014 be approved.

Carried

4. Appointment of Officers

RESOLVED:

THAT effective as of May 9, 2014 Michael Wolczyk be appointed Vice President, GO Capital Infrastructure, to serve at the pleasure of the Board.

Carried

5. Project Contracts and Transactions

The Board had a confidential discussion on contract and transaction approval items.

6. Report of Board Standing Committees:

6.1 Executive Committee

Robert Prichard, Executive Committee Chair, reported to the Board.

6.2 Audit, Finance & Risk Management Committee

Stephen Smith, Chair, Audit, Finance and Risk Management Committee, reported to the Board.

6.3 Governance Committee

Joseph Halstead, Governance Committee Chair, reported to the Board.

6.4 Human Resources and Compensation Committee

Rose Patten, Human Resources and Compensation Committee Chair, reported to the Board.

6.5 Customer Service Committee

Nick Mutton, Customer Service Committee Chair, reported to the Board.

7. Agenda Proposals for Next Meeting

There were no agenda proposals for the next meeting.

8. Other Business

There was no other business to discuss.

9. Executive Session

The Board held an executive session in the absence of staff other than the CEO.

10. Executive Session

The Board held an executive session in the absence of staff.

PUBLIC SESSION

11. Call to Order and Remarks by Chair

Chair Robert Prichard called the public meeting to order at 11:00 a.m.

Chair Prichard confirmed that quorum was present. No declarations of conflict of interest were declared.

12. CEO's Report

Bruce McCuaig, President and CEO, presented the CEO's report highlighting recent GO service announcements such as increased service on the Lakeshore corridor and the weekend launch of the seasonal GO train service to Niagara.

Metrolinx has also been recognized with two awards at the 2014 Global AirRail Awards in Oslo, Norway for UP Express as Project of the Year and Concept of the Year. In addition, Metrolinx has received the Canadian Urban Transit Association's Corporate Leadership Award, in recognition of GO Transit's development and implementation of marketing and communications initiatives on market segmentation. Finally, Metrolinx received a 2014 Award of Excellence from the International Parking Institute for GO Transit's Ajax Parking Lot design.

Mr. McCuaig provided an update on the Metrolinx projects currently underway including UP Express track and station construction, Union Station transformation, Eglinton Crosstown, York VIVA Bus Rapid Transit, and the Mississauga Transitway. To communicate progress and improve public

reporting, transparency and accessibility of information on these projects, a new public facing project website is under development.

PRESTO continues to grow at a rate of approximately 50,000 customers a month, for a total of 1.3 million current customers. The proposed TTC deployment timeline reflects the complexity of the program and the introduction of new elements and infrastructure such as gates. Work is also underway on Regional Express Rail and service and fare integration between GO Transit and local transit.

The Board discussed Metrolinx's alignment with the current mayoral candidates' transit planning platforms, and how the candidates are kept informed of Metrolinx's work program and decisions. Staff confirmed that they have extended standing invitations to each of the candidates to share Metrolinx information.

13. Regional Express Rail Update

Leslie Woo, Vice President, Policy and Planning, and Greg Percy, President, GO Transit, presented the Regional Express Rail Update report. Express Rail has always been a component of the Big Move and has been advanced through work on the Union Station capacity study, and implementation of GO Transit two-way all-day service. The Express Rail concept envisions increased travel speeds and 15 minute or less service, implemented through a mix of diesel and electric trains of varying consist lengths. In the Greater Toronto and Hamilton Area Express Rail will face distinct challenges including the unique nature of each of the corridors and the fact that many corridors are shared with freight traffic. Although elements of the project will be similar to much of the work undertaken to expand the Georgetown South corridor, the number and scale of these undertakings will be substantially greater. In order to ensure value for money and best return on investment, Regional Express Rail will be examined through the Benefits Case Analysis lense to determine project staging, technology choice, and level of service.

Staff advised that total project capital construction costs are estimated at approximately \$11-12 billion, but this depends in part on the service plan and phasing plan, which will ultimately return to the Board for consideration. Staff believe the project can be completed within the projected ten year timeframe.

The Board discussed the impact, necessity, scoping, and timing of completion of project environmental assessments, train consist technology choices (ie. diesel versus electric) and lengths, and rail safety regulation concerns. Staff confirmed that, were possible, elements such as environmental assessments and other approvals will be combined to shorten timelines. How service-level and corridor-based benefits case analysis will impact project prioritization was also considered.

A project update is anticipated for the fall and this update include a plan on how the project can be delivered within the ten year timeframe.

14. Yonge Relief Network Study

Leslie Woo presented an update on the Yonge Relief Network Study being jointly undertaken by Metrolinx, the TTC and York Region. The focus of the study is to understand how investments and changes in policy, infrastructure and services can mitigate congestion experienced on the Yonge subway line. The study will adopt a network approach to examine how various components and options can work together to a common solution. A long list of options has been developed through

extensive consultations. Solution options have been grouped into six categories which include policy measures, GO operations, relief line options, using GO rail corridors, and bus lanes or bus rapid transit. Shorter term options such as modifications to TTC bus services and some fare and service integration pilot programs will be pursued to deliver immediate and tangible results.

Public consultations will continue online and in person. A short list of options will be presented to the Board in December, 2014, and a final report back will be provided in the Spring, 2015.

The Board asked whether high occupancy vehicle or toll lanes on the Don Valley Parkway will be considered. Staff confirmed that these options remain in scope.

The Board also considered the impact of Regional Express Rail. Although staff expect to have a better understanding of the impacts of an expedited Regional Express Rail program on the Yonge Relief options by December, it is unlikely that Regional Express Rail will completely offset the need to further address congestion on the Yonge line.

In order to inform the public debate the Board asked that staff expedite work on the necessity and timing of Yonge Line relief options, in the context of delivering on Regional Express Rail, in order to provide a preliminary assessment in the fall, 2014.

15. PRESTO TTC Deployment Update

Robert Hollis presented an update on PRESTO TTC deployment including first phase which has been coordinated with the launch of the TTC streetcars in November, 2014. TTC deployment will require development and delivery of new devices and equipment including fare gates and related civil works. Staff are currently engaged in device and software testing in order to meet the November, 2014 launch. A showcase of PRESTO TTC equipment has been set up in the Boardroom for the Board and members of the public to explore.

16. Regional Transportation Plan Legislated Review

Leslie Woo presented the Regional Transportation Plan Legislated Review report. A report back in February, 2015 will include the results of consultations on the vision, goals and objectives of the review.

The Board inquired about consultations with municipal staff and elected officials. Consultations with municipal staff will begin in the fall, 2014 while a municipal consultation strategy remains under development.

17. Customer Service Committee Chair's Report

Nick Mutton presented the Customer Service Committee Chair's report, including an update on matters considered by the Customer Service Advisory Committee, UP Express project status, which remains on schedule for spring, 2015 service launch, PRESTO's TTC deployment plans, and Design Excellence activities underway at Metrolinx.

18. 2013-14 Annual Report

Stephen Smith presented the 2013-14 Annual Report.

Chair Prichard confirmed that, notwithstanding the Board's approval, the Annual Report remains in draft until official tabled in the legislature. The Annual Report will be available on Metrolinx's website.

RESOLVED:

THAT the Metrolinx Annual Report 2013/14 be approved;

AND THAT the CEO submit the Annual Report to the Minister of Transportation in accordance with the *Metrolinx Act, 2006*.

Carried

19. Quarterly Reports

Quarterly Reports for Union Pearson Express, PRESTO, GO Transit, Policy, Planning and Innovation, Strategic Communications, Rapid Transit Implementation and the Economic Analysis and Investment Strategy were taken as read.

ADJOURNMENT

There being no further business before the Board of Directors, the meeting was adjourned at 12:43 p.m.

Carried

J. Robert S. Prichard, Chair

Mary E. Martin, Secretary

c/s