
BOARD OF DIRECTORS

<u>DATE OF MEETING:</u>	Tuesday, November 16, 2010
<u>PLACE OF MEETING:</u>	Metrolinx 20 Bay Street Toronto, Ontario M5J 2W3 6 th Floor, Executive Boardroom 8:30 a.m.
<u>CHAIR:</u>	J. Robert S. Prichard
<u>PRESIDENT & CEO:</u>	Bruce McCuaig
<u>VICE-CHAIR:</u>	Peter Smith
<u>MEETING SECRETARY:</u>	Mary E. Martin, General Counsel and Corporate Secretary
<u>MEMBERS PRESENT:</u>	Elyse Allan Jennifer Babe Paul Bedford Rahul Bhardwaj Tony Gagliano (public portion only) Joseph Halstead Richard Koroscil Nicholas Mutton Lee Parsons Peter Smith Stephen Smith
<u>REGRETS:</u>	Rose Patten Douglas Turnbull
<u>OTHERS PRESENT:</u>	Gary McNeil, President, GO Transit John Brodhead, Vice President, Vice President, Strategy & Communications Frances Chung, Treasurer Jack Collins, Vice President, Project Implementation John Howe, Vice President, Investment Strategy and Project Evaluation Judy Knight, Vice-President, Corporate Infrastructure

Greg Percy, Vice President, Operations
Mary Proc, Vice President, Customer Service
Robert Siddall, Chief Financial Officer
Leslie Woo, Vice President, Policy and Planning

1. Call to Order and Remarks by Chair

Chair Robert Prichard called the meeting to order at 8:35 a.m.

Regrets were received from Rose Patten and Douglas Turnbull.

Chair Prichard confirmed there was quorum and that the required notice of the meeting as stipulated under the By-Law No. 1 of the Corporation had been sent.

2. CEO's Report

Bruce McCuaig, President and CEO, presented his report to the Board. Mr. McCuaig provided an overview of the past months' initiatives including the successful launch of the GO Transit Passenger Charter and the posting of on-line key performance indicators. Mr. McCuaig confirmed the announcement of new GO rail services to Kitchener, Acton, Guelph and Waterloo. Following the municipal elections, Mr. McCuaig indicated that Metrolinx has reached out to new Councils to continue progress on the Big Five and other projects.

3. President, GO Transit's Report

Gary McNeil, President of GO Transit, presented his report to the Board. Mr. McNeil confirmed that GO Transit's on-time performance has remained high during the intervening period (90% generally and 95% during rush hour). Ridership growth has continued at 2%. GO continues to expand customer parking with additional spots planned for the Erindale, Lincolnville and Oakville GO Stations. GO's Niagara Falls bike-train service received an environmental award. Mr. McNeil referenced his appearance on Goldhawk where he discussed the Weston Corridor issue. Specifically, Mr. McNeil advised that GO is reaching out to residents to discuss the impact of GO's corridor construction. He clarified that there will be no expropriation.

Chair Prichard added that the Corporation had met with the Clean Train Coalition in response to the Coalition's request for a delegation, and that a letter from the Coalition had been included in the Board Members materials.

4. Electrification Study Update

Leslie Woo, Vice President, Policy and Planning and Karen Pitre, Project Director, Electrification Study presented the Electrification Study Update. The Study considers only the additional, incremental costs of electrification and accounts separately the cost of improvements which would occur to increase the level of service on GO Transit to a common "reference case". The Study is expected to be completed early in the New Year. The Board asked questions concerning the service level assumptions, technology, and financial benefit findings.

5. Air Rail Link Update

Gary McNeil presented an update on the Air Rail Link which must be delivered in time for the 2015 Pan Am games. The Board asked questions relating to the emission levels of the proposed tier 4 diesel multiple unit vehicles which will be operated on the corridor. The Chair inquired on whether a study suggesting that ARL vehicles cause greater pollution was accurate. Mr. McNeil clarified that the study had assumed Tier 2 vehicles and that the planned Tier 4 vehicles significantly reduced emissions. The Board also asked for information concerning the safety of the proposed DMU vehicles.

6. Project Prioritization Update

Leslie Woo presented the Project Prioritization Update to the Board. The Chair acknowledged the contributions of Mary-Frances Turner, Vice President, in attendance, and her staff at York Region Rapid Transit Corporation. Ms. Woo stated that project prioritization was intended to assist in Board decision-making and that continued development is expected. The Board engaged in a discussion of the quantitative and qualitative (“strategic fit”) measures of the prioritization framework. A stakeholder and public consultation plan will be prepared and returned to the Board for its consideration. The updated project prioritization and its framework will be presented to the Board in February, 2011.

7. GO Transit Control Centre

Greg Percy, Vice President, Operations presented the Control Centre Business Case to the Board. Centralization of the Corporation’s operation centres will increase efficiency and problem response times, impacting on-time performance and customer satisfaction.

RESOLVED:

THAT the Board of Directors supports the consolidation of Metrolinx’s operation centres into a single facility as further described in a report from the Vice President Operations dated November 16, 2010.

Carried

8. GO Customer Service

Mary Proc, Vice President, Customer Service presented a report on GO Customer Service. Ms Proc summarized the success of customer service initiatives including increased on-time performance, reduced customer complaints, launch of the Passenger Charter and increased eNews subscriptions.

9. York Viva Update

Jack Collins, Vice President, Project Implementation presented a York Viva update. The Enterprise Drive portion of the Bus Rapid Transit (BRT) route is expected to become operational in February, 2011. Mr. Collins acknowledged that the success and rapid implementation of this project was due in part to the contributions of Mary-Frances Turner, Vice President, York Region Rapid Transit Corporation (in attendance) and her staff.

10. PRESTO Roll-Out

David Smith, Director of Program Services and Jeff Young, Director, TTC Presto System Project, presented PRESTO Roll-Out report to the Board. The TTC roll-out schedule and future expanded involvement in the system was discussed.

CLOSED SESSION

11. CEO's Report

Bruce McCuaig presented his report to the Board.

12. President, GO Transit's Report

No additional report was presented.

13. Approval of Minutes

Mary Martin presented the proposed Minutes from the June 29, 2010 meeting.

RESOLVED:

THAT the minutes of the Board meeting of June 29, 2010 be approved.

Carried

14. Business Plan Outline (2011-2012)

Bruce McCuaig presented the Business Plan Outline (2011-2012) to the Board.

15. Project Prioritization Update

Leslie Woo presented the Project Prioritization Update.

16. Metrolinx Equipment

Gary McNeil presented a report to the Board.

17. Quarterly Reports

The Board received Quarterly Reports for each of: GO Transit Infrastructure; Operations; Procurement; Human Resources; Strategy and Communications; Finance/Budget; Policy and Planning (including Innovation); Investment Strategy and Project Evaluation; and Big 5 Project Implementation.

18. Contract and Transaction Approvals

The Board had a confidential discussion on contract and transaction approvals.

19. Update of Board Standing Committees

(a) Executive Committee

Rob Prichard, Chair of the Executive Committee reported to the Board.

(b) Audit, Finance & Risk Management Committee

Stephen Smith, Chair of the Audit, Finance and Risk Management Committee reported to the Board.

(c) Governance Committee

Rob Prichard, Chair of the Governance Committee reported to the Board.

(d) Human Resources & Compensation Committee

Peter Smith reported to the Board on behalf of Rose Patten, Chair of the Human Resources & Compensation Committee.

(e) Customer Service Committee

Nick Mutton, Chair of the Customer Service Committee reported to the Board.

20. Agenda Proposals for Next Meeting

There were no agenda proposals for the next meeting.

21. Other Business

There was no other business.

ADJOURNMENT

There being no further business before the Board of Directors, the meeting was adjourned at 1:20 p.m.

Carried

J. Robert S. Prichard, Chair

Mary E. Martin, Secretary

c/s